



MEETING THE

challenge

CONNECTING WITH

communities

ANNUAL REPORT 2011

Outward
Bound®



OUR VISION

Better People
Better Communities
Better World

1828

INDIVIDUALS
DISCOVERED
THERE WAS
MORE IN THEM!

43.6%

WERE AGED
BETWEEN
18 - 26 YEARS

69.4% NORTH ISLAND

27.5% SOUTH ISLAND

3.1% FROM OVERSEAS



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WE'RE TURNING 50 IN 2012!

On 1 September 1962, His Excellency the Governor-General Viscount Cobham officially opened “The Outward Bound Trust of New Zealand Cobham School” at Anakiwa, in the Queen Charlotte Sound. The first all-male intake of 36 students was on 20 October 1962. Since that date, more than 54,000 New Zealanders have completed an Outward Bound course. To this day the philosophy and core elements of Outward Bound have remained constant. Our 50th Anniversary will be launched in October 2011 with a black-tie fundraising event with billionaire entrepreneur and Virgin Group founder Sir Richard Branson, and a documentary on Outward Bound, followed by a year-long schedule of regional and national events.

A key aim is to re-connect all Alumni with Outward Bound, and to profile and promote our range of courses.

A CLEAR STRATEGY

A clear strategy to achieve our vision has been a key component to the success of Outward Bound. Sometimes these strategies may seem bold, such as the goal we set in our Strategic Direction 2010-2015: *“Strive for a seamless organisation that is seen to deliver consistently great and measurable outcomes to our clients.”* Goals that drive the day-to-day operations of Outward Bound require all of the Trust, from an enquiry through to course delivery, to be on the same boat and rowing in the same direction. As we approach our 50th Anniversary it is appropriate to highlight Outward Bound’s strong culture of striving for excellence in all that we do, as the impact of Outward Bound’s life-learning experiences is just as relevant today as it was in 1962.

This year we have seen our management and governance structure consolidate with the Members Council now being given more autonomy with their own governance structure. The Members Council together with our Alumni will have a major role in helping us ensure that our 50th Anniversary celebrations encompass all of New Zealand.

A challenging economic year for all of New Zealand, with household disposable income under pressure, has required the marketing and enrolments team to work hard to get the message across that Outward Bound is a worthwhile investment for that discretionary dollar. Despite participant numbers being in line with previous years and Anakiwa operating at close to capacity, the Trust recorded an operational deficit for the year. The budget and strategy for the next year is focusing on turning this financial outcome around by maximising course fill and cost efficiency.

Conversely, the Outward Bound Foundation had a strong financial result in spite of the difficulties and fluctuations experienced in the financial markets. Combined with the continued growth in the asset base, the Foundation has provided a solid financial base for the Trust, giving grants totalling \$429,928 to assist individuals who would have

otherwise been unable to undertake an Outward Bound course.

This year the Board was strengthened with the appointment of two new members: Graham Young from Tauranga and Glenys Coughlan from Wellington. Graham brings a wide-ranging experience in the education field, while Glenys’ broad skill-set is in marketing and public relations.

As I step down from the Board at this year’s AGM in October, it is timely to reflect on some relevant matters I have observed during my four year term as President.

Most important has been my appreciation of the total commitment to the values and philosophy of Outward Bound right across the organisation. The Trust is well set-up for the next 50 years, with the strength and experience of the Management Team, Board, Members Council and the Foundation. However, what drives the outcomes we are looking for and the ultimate success of Outward Bound is the ongoing dedication and passion of our staff. In this respect I acknowledge the work of CEO Trevor Taylor, who continually motivates his team in the efficient use of our financial resources, to be innovative in our marketing strategies, and to focus on delivering exceptional outcomes.

It has been a great honour and a privilege to have served Outward Bound as President over the past four years.

Dynes Fulton
President and Chair of the Board

CASE STUDY

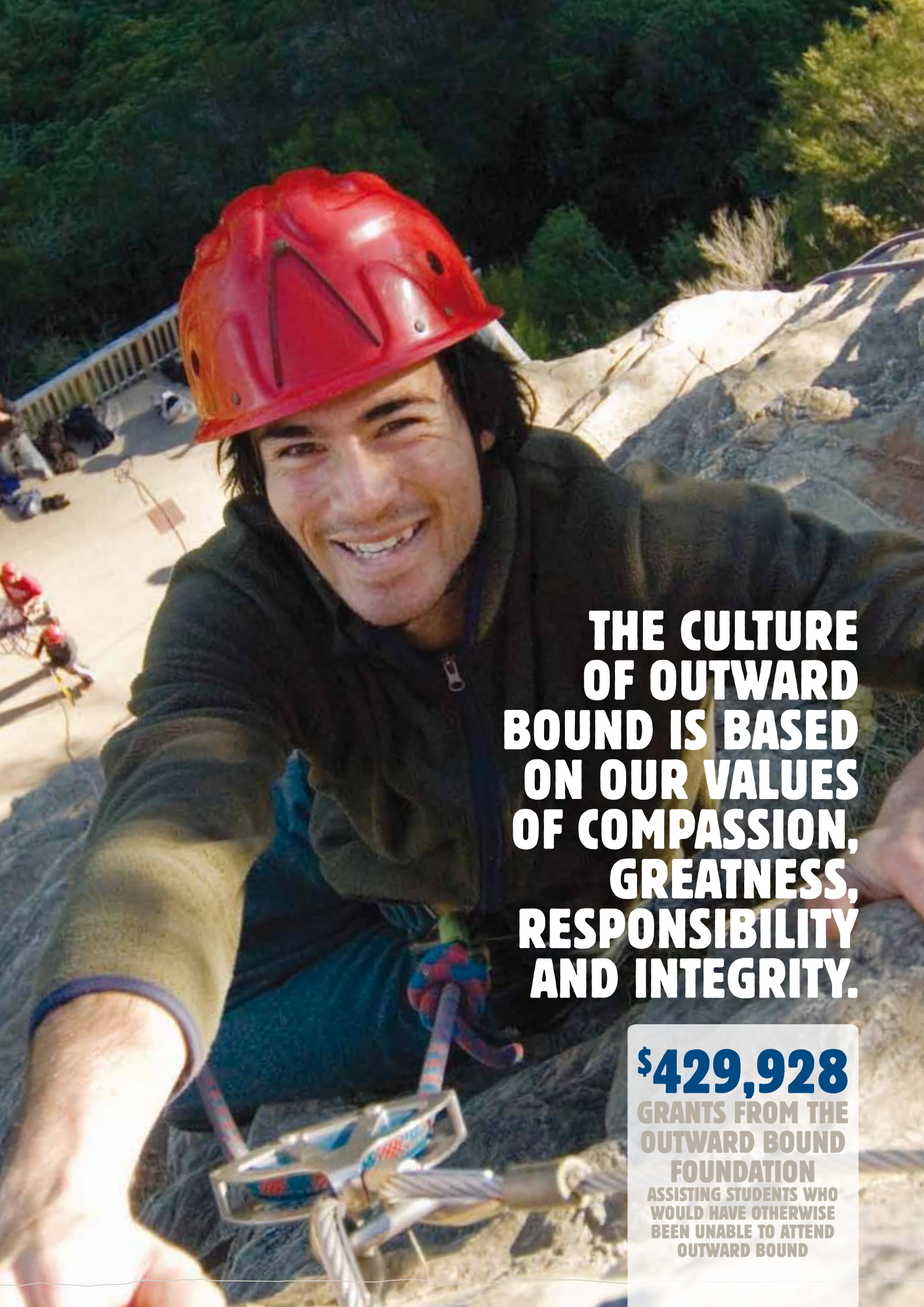
COMMUNITY PARTNERSHIPS

For Outward Bound to achieve its strategic goals of providing opportunities for people from all ethnicities, all socio-economic communities, and with diverse abilities, we have built our Community Partnership programme. This provides significant, or in some cases, majority funding to community ‘not for profit’ organisations to provide opportunities for staff, volunteers or clients to attend Outward Bound. These community organisations allow us to reach into

communities where Outward Bound would otherwise not be an option, and to form strong relationships for the future.

Funding for our Community Partnership programme is secured by Outward Bound from our Foundation, our Members Scholarship and Supporters’ funds, and other funding applications we make to community and philanthropic trusts. If you are interested to learn more about this programme, please email fundraising@outwardbound.co.nz



A man with long dark hair, wearing a bright red climbing helmet and a dark green zip-up jacket, is smiling broadly at the camera. He is sitting on a grey rock face, and his hands are visible in the foreground, holding a silver metal climbing device. A colorful climbing rope is attached to his harness. In the background, a sandy area with other people and a building can be seen under a clear sky.

**THE CULTURE
OF OUTWARD
BOUND IS BASED
ON OUR VALUES
OF COMPASSION,
GREATNESS,
RESPONSIBILITY
AND INTEGRITY.**

\$429,928

**GRANTS FROM THE
OUTWARD BOUND**

FOUNDATION

**ASSISTING STUDENTS WHO
WOULD HAVE OTHERWISE
BEEN UNABLE TO ATTEND
OUTWARD BOUND**



REGIONS

Auckland	29.5%
Wellington	14.8%
Canterbury	13.7%
Waikato	6.4%
Otago	6.0%
Bay of Plenty	5.7%
Southland	4.0%
Manawatu	3.6%
International	3.1%
Taranaki	2.8%
Hawke's Bay	2.7%
Northland	2.1%
Gisborne	1.8%
Marlborough	1.5%
Nelson	1.2%
Tasman	0.5%
West Coast	0.3%

COURSES

Classic	469
Mind Body Soul	358
Discovery	184
Navigator	168
Custom Design	157
Catalyst	154
Adapted	122
Masters	86
Leaps & Bounds	54
Compass	52
Invitational	24
Total Students	1828

AGE GROUP

13-15 years	1.4%
16-17 years	24.4%
18-26 years	43.6%
27-40 years	14.6%
41-50 years	10.2%
51-60 years	4.0%
61-80 years	1.6%

ETHNICITY

European	77.9%
Māori	8.6%
Not Stated	7.5%
Pacific Peoples	2.5%
Asian	1.5%
Other Ethnicity	1.0%
African	0.5%
Indian	0.5%
Middle Eastern/Latin	0.5%

TO CREATE A BETTER NEW ZEALAND

As Outward Bound looks forward to celebrating our 50th Anniversary next year, it is timely to reflect on whether or not we are continuing to realise the dreams and aspirations of Lord Cobham, Hamish Thomas (the first warden of Outward Bound) and all those who founded the organisation back in 1962. At that time, Outward Bound in New Zealand was founded with the following objectives:

- *To create a better New Zealand through improvement of the individual character by providing lifelong learning experiences, particularly to youth, which add value to the individual's life and instil values important to New Zealand's culture such as honesty, reliability, individual responsibility, pride in performance, respect for others, fairness and compassion; and*
- *To provide education and character training, physical, mental and spiritual, for all people in New Zealand of all races and creeds with particular emphasis on younger persons.*

Today, these same objectives continue to drive all that we do at Outward Bound. To ensure we do not forget them they are enshrined in our Constitution and reflected in our values, course objectives, course design principles, and vision: Better People, Better Communities, Better World.

While our methods of delivery may have changed over the years to better reflect today's youth, the objectives set back in 1962 are fundamentally the same as what we strive to achieve today.

Since 1962, over 54,000 people have completed an Outward Bound course. We continually hear stories of how Outward Bound has improved their lives and served as a catalyst for positive change. Underpinning these personal experiences are the words of Outward Bound's founder Kurt Hahn, who said; "We are all better than we know. If only we can come to discover this we may never again settle for less."

Next year's 50th Anniversary is an opportunity for everyone, from staff and alumni through to supporters and donors, to celebrate the success of Outward Bound over the past five decades.

The needs of New Zealand's youth and society as a whole have not changed since Lord Cobham first established Outward Bound. In fact, many would say that those needs have become even more pronounced today. In a foreword for the 2011 Green Paper for Vulnerable Children, Prime Minister John Key stated; "The Government wants all young New Zealanders to have the opportunities they need to succeed and reach their full potential." Outward Bound has been playing its part in helping people to achieve just that since the 1960s.

Over the past 12 months, we have continued our work with national organisations including Surf Life Saving, Girl Guiding, Youthtown, Foundation for Youth Development, St John, YMCA, Women's Refuge, Coast Guard, and Search and Rescue, as well as local organisations including Billy Graham's Naenae Boxing Academy, AimHi network of low-decile schools from South Auckland, Schools Making A Difference network of low-decile schools from Christchurch, and Te Kura Kaupapa o Māori network. Strengthening and developing these community partnerships plays an important part in our ongoing work, and helps us to provide New Zealanders with the opportunity to reach their potential.

While young people remain our main focus, representing around 70% of our course participants, the Adult, Professional and Social sectors are also key areas for us. This year has seen the development of the Compass course for new graduates, apprentices and emerging talent in the workplace. This course complements our longstanding Navigator Leadership Programme enabling us to provide more options to professional clients. With the support of our funders, we were able to provide much needed support to Cantabrians affected by the devastating earthquakes through 60 Outward Bound scholarships. During the year, we ran courses for the Deaf community, people who have sustained a brain injury, and those with early onset Parkinson's. We also assisted emerging elite athletes by running courses in partnership with SPARC - Rowing New Zealand, Swimming New Zealand and BikeNZ completed courses as part of their preparation for competing at the Olympic Games in London 2012 and Rio 2016.

Looking back over the past year and what Outward Bound has achieved, I hope that our founders would be justifiably proud of all that we have accomplished. Our staff continue to be the 'glue' that bonds the Outward Bound experience together. If we continue to focus on our core vision the future looks bright, not only for Outward Bound, but for New Zealand society as a whole for the next 50 years and beyond.



Trevor Taylor
Chief Executive Officer



“We are all better than we know. If only we can come to discover this we may never again settle for less.”

*KURT HAHN,
Outward Bound Founder*

FOSTERING A RESILIENT COMMUNITY

Resilience has been a real theme of this past year for me. Christchurch continues to experience earthquakes and continual disruption, and we have watched how communities have rallied to support each other, epitomising the Outward Bound values of compassion, greatness, responsibility and integrity in the process.


Over the past 12 months, the team at Anakiwa has continued to deliver high quality and challenging experiences in a safe way. Average recommendation scores (as measured by our programme evaluation tool) continue to sit well above 9 out of 10 and our learning outcomes remain strong.

In February the cutter, Matahorua, was severely damaged in a collision at sea. I was proud of the way our students and staff responded to the incident and very relieved that no one was seriously hurt. I am happy to report that we were able to repair and relaunch the Matahorua in July.

In August we had a visit from a January 2011 course participant. The day she returned to work after her course, her office was completely destroyed in the February 22nd earthquake.

She credits Outward Bound as helping her get through in the months following. She said there was no way she would have coped as well as she did if it hadn't been for the resilience she developed on her course.

Our society is increasingly urbanised, fast-paced, and vulnerable to disruption and change. Now more than ever, we need to work harder to nurture coping skills. This is a task at which Outward Bound excels. From the simple physical practicalities of surviving in the bush to the more complex social challenge of achieving a goal as part of a new team, the Outward Bound formula reinforces resilience over and over again.



Rob MacLean
School Director



CASE STUDY

SUPPORT FOR CANTABRIANS

In March and April 2011 Outward Bound offered 60 scholarships to Cantabrians affected by the earthquakes. Leaps & Bounds (parent & teen), Discovery (adult) and Classic (18-26 years) courses were all made available. A feedback forum allowed us to hear from many of those who took up this opportunity - they overwhelmingly expressed that this initiative has strengthened the community of Canterbury.

Thanks to the generous support of Geoff Loudon we have been able to continue the scholarship programme.

"This opportunity gave me a 'break from the shakes' in a beautiful part of the country, to have a little adventure, and of course fun! I learned more about myself and more importantly I got a huge self-confidence boost of belief and trust. You cannot put a price on that!"

Jo Robinson, Discovery course participant

CHALLENGES AND REWARDS

Just as our participants set challenges and gain rewards at Anakiwa, so too do we in the Wellington office. Marketing Outward Bound, especially with our 50th Anniversary on the horizon, is an exciting prospect, but nothing is taken for granted in the present economic climate.

Across our four sectors of Youth, Adult, Professional and Social, we achieved 28,352 student days this financial year – an occupancy rate of 91%, compared to 94% in the previous year.

Key marketing initiatives centred around television and radio campaigns, to generate brand awareness, enquiries and enrolments for our Youth and Adult courses. Our Youth Expo campaign and Inzone bus promotion contributed to a nearly 100% uptake in our Mind Body Soul courses, as this school holiday course continues its popularity with 16-18 year olds.

The Professional sector experienced reduced demand as many organisations reduced core training spend, despite the consistently high outcomes of the Compass course and the Navigator Leadership Programme. Whereas with some clients, such as Mainfreight and the ITO network, we are a preferred provider.

Continuing our work to make Outward Bound available to all New Zealanders, we are building initiatives to ensure the ethnic diversity of course participants reflects that of New Zealand's multi-cultural population.

Outward Bound is a respected name with enormous brand awareness. With a legacy of endorsements and testimonials from our 54,000 Alumni, they remain our greatest marketing resource: word of mouth.

An essential part of our success occurs 'behind the scenes' in the Wellington office with our marketing and enrolments team who deliver consistently great customer service. Every participant receives around 2-4 calls from our team in Wellington and the Anakiwa-based nurse. This is a level of care that reflects highly on our staff and is shown in the post-course satisfaction surveys. The team is to be congratulated for their ongoing commitment and excellence in this area.

Custom-designed courses we ran this year included: Aoraki Bound for Ngāi Tahu; Southern Cross Ethnic Diversity, Girl Guiding, Work and Income, Built Environment Training Alliance (BETA), Rowing New Zealand, BikeNZ, Swimming New Zealand, JR McKenzie Trust, Arataiohi, Mainfreight, Parkinson's New Zealand, Brain Injury New Zealand, and Deaf Aotearoa.

We continue to enjoy fantastic support from Kathmandu and Hubbards, who remain loyal sponsors along with many individuals, service clubs and businesses from all corners of New Zealand. Strengthened by such wide-ranging support, Outward Bound will no doubt continue to attract New Zealanders to take up the experience of a lifetime for another 50 years.



Ian Rogers
Marketing Manager

CASE STUDY

OTAGO COMMUNITY TRUST AND OUTWARD BOUND

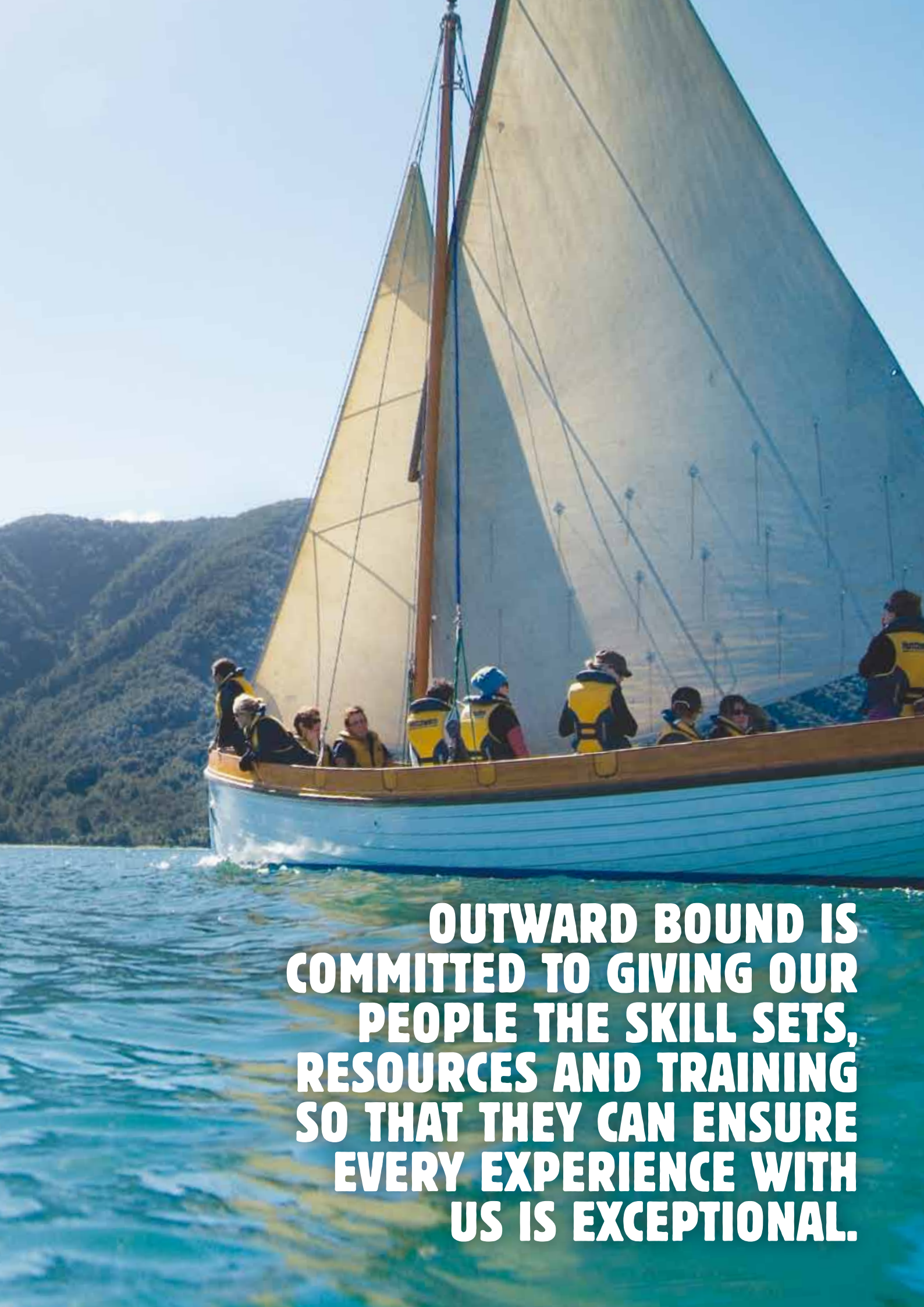
For the last ten years, the Otago Community Trust has shown outstanding support to their local secondary schools by providing funding for our Mind Body Soul course, designed especially for 16-18 year olds. During this time over 250 young people from Otago have completed their Outward Bound experience, thanks to their support.

Earlier this year, as part of our evaluation of the scholarship scheme, we sought feedback from the principals and deans of the 25 schools involved. It is clear that the outcomes experienced by each young person reach well into the school community and beyond. Schools consistently see their students returning to demonstrate an increase in self-belief and self-reflection, ability to work better in teams, and set effective and realistic goals – outcomes that are often life-changing.

Thank you Otago Community Trust for making a positive difference in Otago.

"Over the past ten years the recipients of this scholarship have returned and taken on leadership roles due, in no small part, to the leadership skills they developed through the experience. We found they have also become very good encouragers of other students, supporting them to give their best."

*Glenis Sim, Acting Principal,
Queen's High School*



**OUTWARD BOUND IS
COMMITTED TO GIVING OUR
PEOPLE THE SKILL SETS,
RESOURCES AND TRAINING
SO THAT THEY CAN ENSURE
EVERY EXPERIENCE WITH
US IS EXCEPTIONAL.**

OUR FINANCES

CHARITIES REGISTRATION NOTES

The parent and subsidiary are both registered as charitable entities under the Charities Act 2005.

Outward Bound Trust – CC34682

Outward Bound Foundation – CC22777

PURPOSE OF ENTITIES

Outward Bound Trust of New Zealand, incorporated in November 1997 under the Charitable Trusts Act 1957, is the operational arm of the Group and includes all revenue and expenditure associated with promoting, administering and delivering Outward Bound courses.

Outward Bound Trust of New Zealand Foundation, incorporated in October 2001 under the Charitable Trusts Act 1957, is the funding arm for the Trust. Only income generated from the Endowment Funds held within the Foundation are available to the Trust for financial assistance of student scholarships, and for operational grants in support of delivering Outward Bound courses.

There have been three sets of financial statements prepared and audited for the year ended 30 June 2011 - Outward Bound Trust of New Zealand (Trust), Outward Bound Trust of New Zealand Foundation (Foundation) and for the consolidated Group (Group). The following information is applicable to all three entities.

The full financial statements, which are presented in New Zealand Dollars, have been prepared in accordance with generally accepted accounting practice in New Zealand (NZ GAAP). They comply with New Zealand equivalents to International Financial Reporting Standards (NZ IFRS) and other applicable financial reporting standards applicable to public benefit entities.

The following financial information has been extracted from the full financial statements for the year ended 30 June 2011, as signed and approved by the Board on **11 August 2011**. As such this extraction of information cannot be expected to provide as complete an understanding of the financial position, performance and cash flows as provided in the full financial statements.

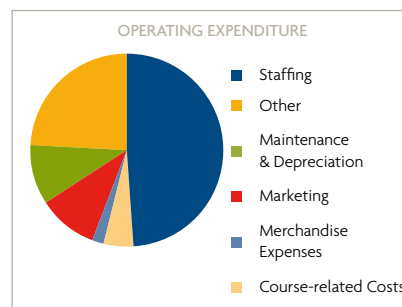
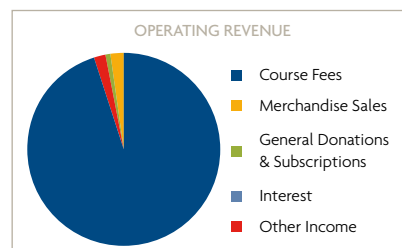
It is not intended that this information be classed as Summary Financial Accounts under FRS39 of the Financial Reporting Act 2004.

The Group's auditors, Grant Thornton, have issued an unqualified opinion for all three entities. Copies of the full financial statements are available upon request by emailing governance@outwardbound.co.nz.

FINANCIAL OVERVIEW OF THE TRUST

Surplus

Operating revenue ¹	5,162,229
Operating expenditure ²	(5,615,574)
Specific revenue ³	888,810
Specific expenditure ⁴	(717,680)
	(282,215)



¹ Operating revenue includes income generated from course fees, merchandise sales, general donations and interest.

² Operating expenditure includes costs of delivering courses including staffing, maintenance, depreciation and marketing costs.



³ Specific revenue includes donations and grants (Trust NOT Foundation); figures are as follows:

Student scholarships	186,387
Capital projects	241,421
Outward Bound Foundation student scholarships and operational grants	460,458
Interest	544

⁴ Specific expenditure is the value of scholarships & grants given for student course fees.

Equity

Current assets	1,873,749
Non current assets	6,349,197
Current liabilities	(2,396,313)
Non current liabilities	(383,974)
Net assets	5,442,659

Opening equity	5,724,874
Net surplus	(282,215)
Closing equity	5,442,659

FINANCIAL OVERVIEW OF THE FOUNDATION

Deficit

Unrealised gains/(losses) on investment ¹	670,621
Realised gains/(losses) on investment ²	151,172
Other income ³	760,360
Financial assistance and grants ⁴	(702,303)
Other expenses ⁵	(61,272)
	818,578

¹ Unrealised gains/(losses) indicate the movement in market value of the Foundation's investment portfolio. As at 30 June 2011 the market value of the Foundation's investment portfolio was \$11,342,569.

² Realised gains/(losses) were incurred upon the realisation of equity in the Foundation's investment portfolio.

³ Other income relates to income generated on the Foundation's investments as well as donations of \$85,446 accumulated to the value of the Endowment Fund.

⁴ Grants given to the Trust for student scholarships and operational purposes.

⁵ Other expenses include audit and investment advisory fees.

Equity

Current assets	359,449
Non current assets	11,342,569
Liabilities	(53,706)
Net assets	11,648,312

Opening equity	10,829,734
Net surplus	818,578
Closing equity	11,648,312

“Outward Bound pushed me to strive higher in both my work and my personal life.”

KATE HURST

Navigator Leadership Course 2011



THANK YOU!



A N Matheson Trust
 Aaron Bastion
 Aaron Nash
 Abigail Neave
 Acorn Foundation
 Adele Macleod
 Advance Ashburton
 Community Foundation
 Akaora Waiwera Community Trust
 Alia Mabey
 Alice Rika
 Alistair Oakley
 Allan Jury
 Amy Orbell
 Andrew Breward
 Andrew Ferrier
 Andrew Gilmour
 Andrew McCarrison
 Andrew Smith
 Anna Pike
 Anne Harlow
 Annette Conder
 Annie Kersley
 Memorial Scholarship
 Anthony Simons
 Antony Rew
 ANZ National Bank Limited
 Aon New Zealand
 Aorangi Motors
 Arch Beazer Memorial Fund
 Arthritis New Zealand
 Arthur Wheeler Leedstown Trust
 Auckland Māori
 Community Centre Inc
 Bainfield Adventist
 Charitable Trust
 Bank of New Zealand
 Barry Lindsay
 Barry Maister
 BikeNZ
 Blair Robinson
 Bonnie Bolton-Roger
 Brandon McCarthy
 Brenda Levinsohn
 Brian Powell
 Brien Mahoney
 Bruce Cardwell
 Callum Finlay
 Carmen Sutton
 Carole Stringer
 Chemiplas NZ Ltd
 Child Cancer Foundation

Chloe Milne
 Chris Jillet Trust
 Christine Brennan
 Christine Watson
 Claire Anderson
 Clive Rule
 Clutha Licensing Trust
 Cobham Memorial Scholarship
 Community Trust of Southland
 Consie Hookway
 Constellation Communities Trust
 Coromandel Independent
 Living Trust
 Cossie Club Upper Hutt
 Courtney Deed
 Craig Findsen
 Daniel Higgins Russell
 Dave Mawston
 Dave Tibby
 David Levene Foundation
 David Leyten
 David Matthews
 David Meares
 David O'Connor
 Deaf Aotearoa New Zealand
 Dean & Associates
 Deb Cartwright
 Dick Hubbard
 Didje Zwart
 Donna Jarvis Drusky
 Dorothea Maclachlan
 Doug Hitchon
 Douglas Pharmaceuticals Ltd
 Drage Fund
 Dynes Fulton
 E W Johnson Scholarship
 Eilidh Blanchard
 Elizabeth McKee
 Elizabeth Moore
 Estate of David Osborne Thomson
 Estate of E M Booth
 Estate of M A Wolsencroft
 Estate of Marjorie Coombes
 Estate of P Wilding
 Estate of R A McKenzie
 Euan Galloway
 First New Zealand Capital
 Fletcher Building Employee
 Education Fund
 Four Winds Foundation Ltd
 Frances Burdett Scholarship
 Fred & Eunice Rodie Charitable Trust

Gabriel Bradly
 Garry Mooney
 Garth Bateup
 Gavin Roper
 Geoff Loudon
 Geoff Simons
 Georgia Heron
 Gill Oppenheim
 Ginny Harwood
 Ginny Semmens
 Girl Guiding
 Glen Eden Returned
 Services Association
 Glenys Coughlan
 Golde Holzapfel
 Graham Young
 Grant Aislabie
 Grant Faber
 Group & Risk Brokers Ltd
 Guardian Trust
 H & R Smith Scholarship
 H R Hornsby
 Memorial Scholarship
 H W Shaw
 Hannah Burgess
 Hayden Titchener
 He Papa Pounamu Trust
 Helen Fletcher
 Hilary Weeks
 Holland Beckett
 IAG New Zealand
 Ian Clark
 Ian Ewen-Street
 Ian Harrison
 Ian Moody
 Invercargill Licensing Trust
 ITNZ Solutions
 J R McKenzie Youth - Auckland
 J R McKenzie Youth
 - Auckland Central
 J R McKenzie Youth - Christchurch
 J R McKenzie Youth - Hamilton
 J R McKenzie Youth - Otago
 J R McKenzie Youth - Wellington
 Jack Fletcher
 James Gunson
 Jasmine Burgman
 Jenny Willoughby
 Jeremy Manks
 John Garland
 John Gavin
 John Patterson

Johnsonville Club Inc
 Jonathan Downer
 Jonathan Parry-Hurley
 Jonathan Taylor
 Joseph Hughes
 Josh Foreman
 Joyce Fisher Charitable Trust
 Julie Grant
 K E Reynolds
 Kate Broitherway
 Kathryn Hedges
 Katy Birchall
 Kenneth More Trust
 Keystone Construction
 Kimbal Reid
 Kirsty Shap
 Kowhai Trust
 L&M Energy
 Les McGreevy
 Lesley Oppert
 Linda Gaskin
 Lions Club of Amberley District
 Lions Club of Amuri
 Lions Club of Carterton
 Lions Club of Christchurch South
 Lions Club of Hamilton-Dinsdale
 Lions Club of
 Howick Charitable Trust
 Lions Club of Karori
 Lions Club of Marton
 Lions Club of Rangiora
 & Districts Pakek
 Lions Club of Waverley
 Lions Club of Wellington Host
 Liz Jones
 Lloyd East
 Lloyd East & Associates
 Lodge Homewood no 447
 Lydia Stringer
 Lynx
 Mac Morgan
 Madeline Green
 Maggie Barry
 Malcolm Total Logistics
 Mana Community
 Grants Foundation
 Mangatawa Beale Williams
 Memorial Trust
 Marcus Sudano
 Margaret Robinson
 Mark Bentley
 Mark Doherty

A person wearing a white helmet, a dark long-sleeved shirt, dark pants, and a blue climbing harness is climbing a green wall. They are holding onto a red rope with both hands and have their feet on orange footholds. The background is a solid green wall.

Marlborough District Council
Marlborough
First Light Foundation
Matt Hamilton
Maurice Carter Charitable Trust
McKenzie family
Melissa & Samantha Clubley
Mick Burdon
Mike Abbot Trust
Moana Wi-Neera Trust
Moetapu Community Association
Morley Sutherland Fund
Morris & Hilary McFall
Mrs Rosmond Granger
Mt Wellington Foundation Ltd
Multiple Sclerosis Society of NZ
Murray McDonald
Napier Masonic Trust
Nathan Champion
Neil Parkinson
Nelson Brain Injury Association
New Zealand Fire Service
Western Region
Nick Binns
Nick White
Nicky McArthur
Noel Haglund
Norman Jones Foundation
NZ Red Cross
Oxford Sports Trust
P H Picot Charitable Trust
Parkinson's NZ
Paul O'Brien Trust
Peter O'Keefe
Peter Sherwin
Philippa Schaab
Rachael Neutze
Rachel O'Sullivan
Reeves Middleton Young
Riccarton Rotary
Charitable Trust
Rita Urry
Robyn Crawford
Ron Faber
Ronaki Limited
Ross Nevell

Rotary Club of Alexandra
Rotary Club of Ashburton
Rotary Club of Birkenhead
Rotary Club of Christchurch Sunrise
Rotary Club of Courtenay Place
Rotary Club of Downtown Auckland Inc
Rotary Club of Gisborne
Rotary Club of Kihikihi
Rotary Club of Kumeu
Rotary Club of Maketu
Rotary Club of Mount Maunganui
Rotary Club of Mt Eden Inc.
Rotary Club of Napier
Rotary Club of North Harbour
Rotary Club of Paeroa
Rotary Club of Paraparaumu
Rotary Club of Penrose
Rotary Club of Port Nicholson
Rotary Club of Rangiora
Rotary Club of Rotorua North
Rotary Club of Taupo

Rotary Club of Taupo Moana
Rotary Club of Temuka Geraldine
Rotary Club of Timaru
Rotary Club of Waitakere City
Rotary Club of Winton
Rotorua Energy Charitable Trust
Roydon Endowment
S Ferguson Adventure
School Scholarship
Sara Paviour
Scott Rodger
Sellar & Sellar
Shelley Clark
Shieff Angland
Simpson Grierson
Sir David Levene
Sir David Tompkins
Spirit of Napier Lions Club
SQL Services Ltd
Stacey Bruce
Stefan Covic
Sue Childs
Tania Tebbutt
The Ben Gough Trust
The Duncan Outward Bound Fund
The Trusts Community
Foundation
Tim Watts
Tom Reynolds
Tony Henderson
Tracy Frerk
Trevor Taylor
Troy Sherwen
Vicki Graham
Volunteering NZ
Waimate Rugby Football Club
Wairarapa Endowment Fund
Wanganui Restorative
Justices Trust
Warren Anderson
Wellington Free Ambulance
Wellington Masonic Youth Trust
Winton & Margaret
Bear Endowment
Woolf Fisher
Charitable Trust
Yasmin Tuffery
Youthline Auckland
Youthtown
YWCA of Aotearoa NZ

DIRECTORY

PATRON

Sir David Levene

TRUST BOARD

Dynes Fulton (*President*), Bruce Cardwell (*Vice*), Mark Bentley, Helen Fletcher, Dick Hubbard, Andrew Smith, David Tibby, Glenys Coughlan, Graham Young

FOUNDATION BOARD

Andrew Smith (*Chair*), Sir David Levene, Dynes Fulton, Helen Fletcher, David Tibby, Ron Faber, Brien Mahoney, Sir David Tompkins, Lloyd East, John Patterson

HONORARY VICE PRESIDENTS

Ivan Emirali, Ron Faber, Mac Morgan

GUARDIANS

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